

The background is a deep blue gradient with various abstract elements. There are several concentric circles and lines, some solid and some dotted. A circular inset in the lower-left quadrant shows a photograph of a building with a grid-like facade. The overall aesthetic is modern and technical.

Federal Student Loans in Rural Appalachia: Maintaining Access and Preventing Default

Student Loan Cohort Default Rates

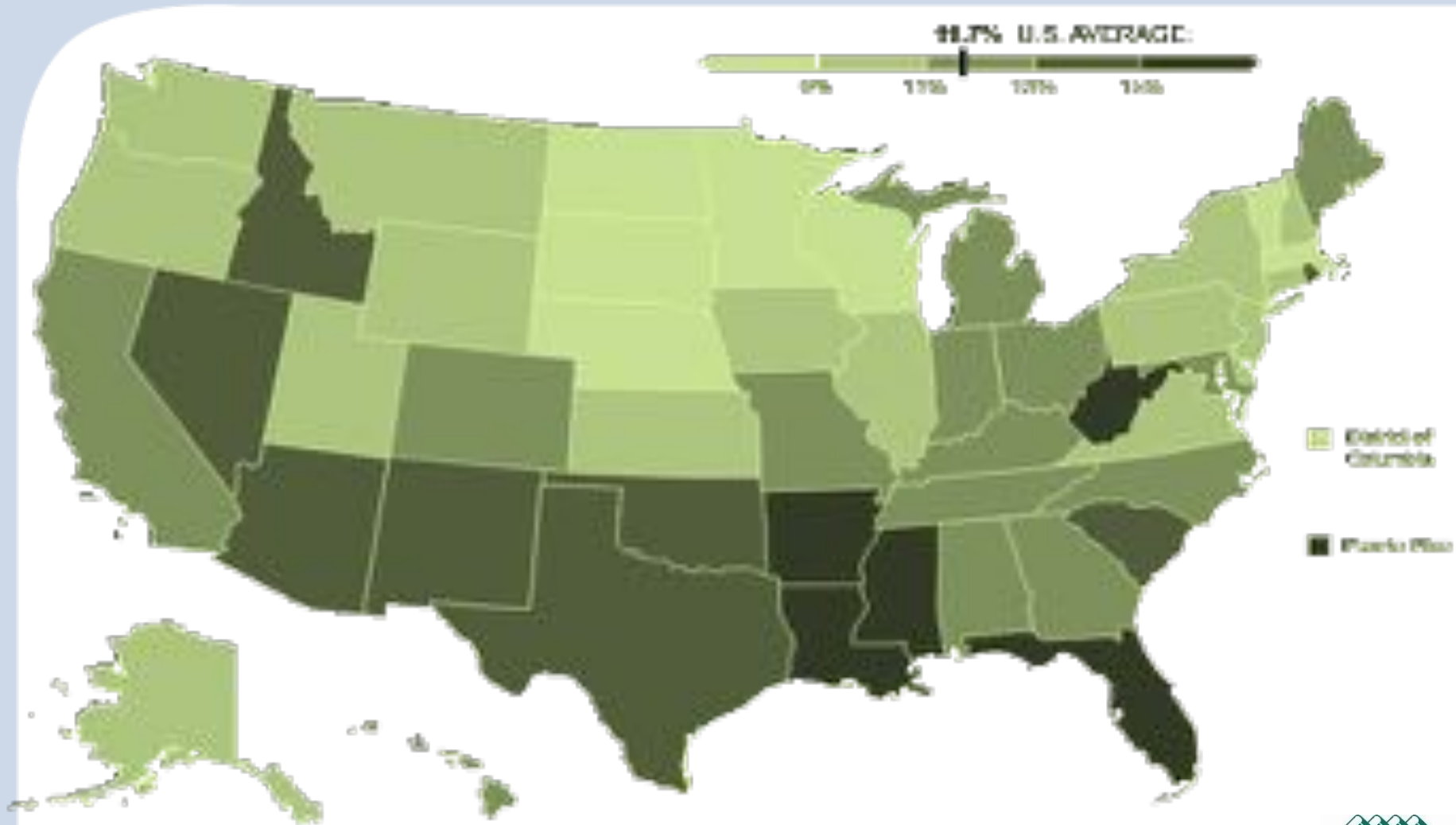
What is a Cohort Default Rate (CDR)?

- A “cohort” is a group of school borrowers who entered repayment on certain FFEL and Direct Loan Program loans within a given federal fiscal year (FY).
- A Cohort Default Rate (CDR) is the percentage of those borrowers in a school’s cohort who defaulted within that federal fiscal year or within the three fiscal years (36 months).

Cohort Calculation Example



% of Student Loan Balances 90+ Days Delinquent



Source: FRBNY Consumer Credit Panel/Equifax; Data displayed in maps are as of December 31, 2012.

Student Loan Cohort Default Rates

Rates of 30% or greater:

- Require response to FSA (default management plan) for 1st and 2nd occurrence
- 3rd occurrence of 30% triggers loss of Pell and DL funds -
Note: To date no community college has lost access

Colleges can file appeals and/or challenges

Rates can be challenged based on:

- Low participation rates in federal loan programs
- Economically disadvantaged student base
- Improper loan servicing

Appeal Options Include

Loan Servicing Appeal

- Within 15 days of notification of official rate
- Fees may apply

Participation Rate Index

- # of borrowers and # of students enrolled at least half-time
- http://www.ticas.org/pub_view.php?idx=901

Economically Disadvantaged Appeal

- Low-income and placement rate
- Low-income and completion rate

Options for Responding to a CDR Crisis

Cease student loan program participation

- Negative impact on enrollment and access (TICAS Report - 2014)
- CDR rates and defaults continue for many years

Look to the Financial Aid Office for “The Solution”

- Budget limitations
- Small colleges/small staff
- Data & technology
- Depth of knowledge

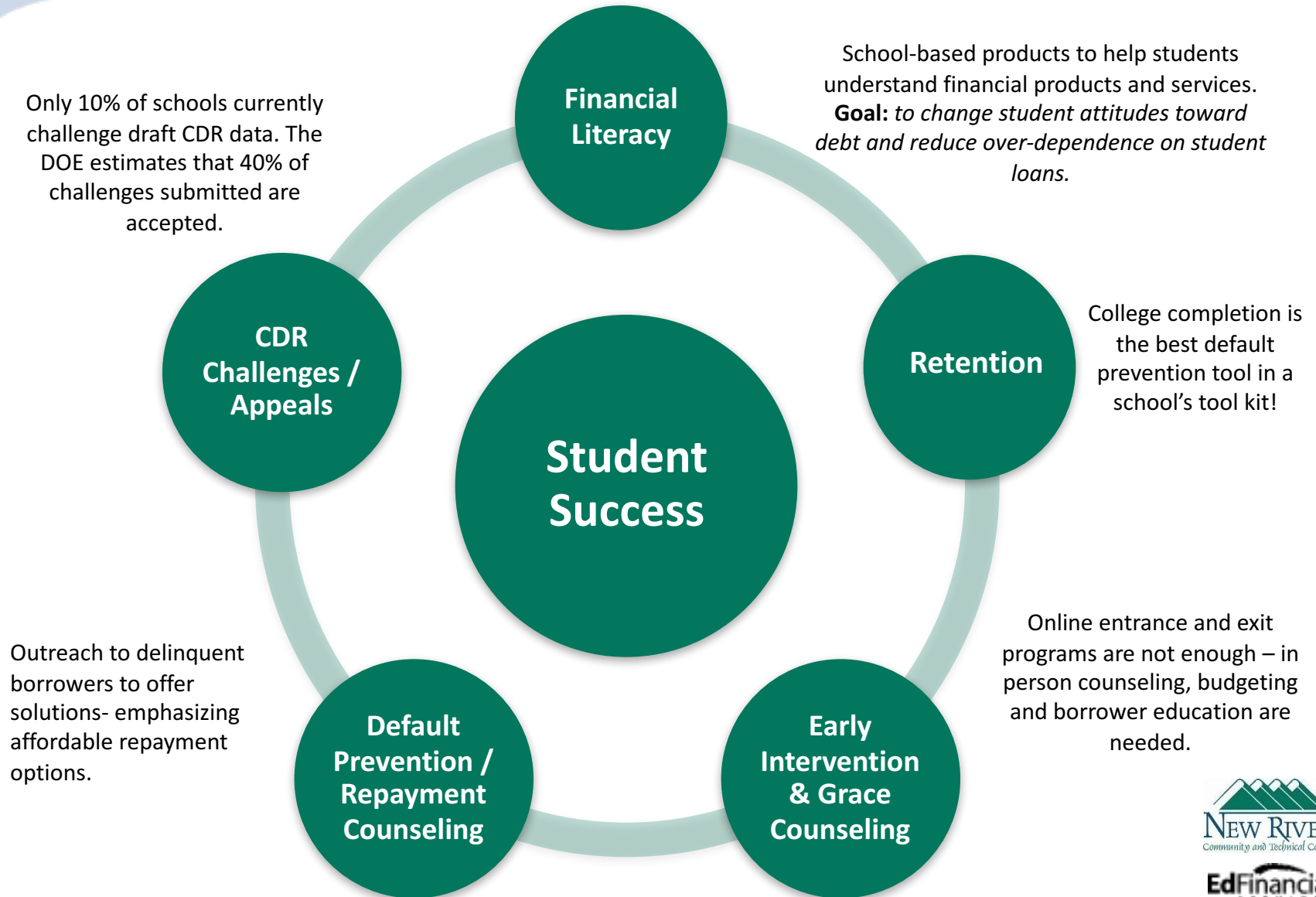
The New River Approach

A Best Practice

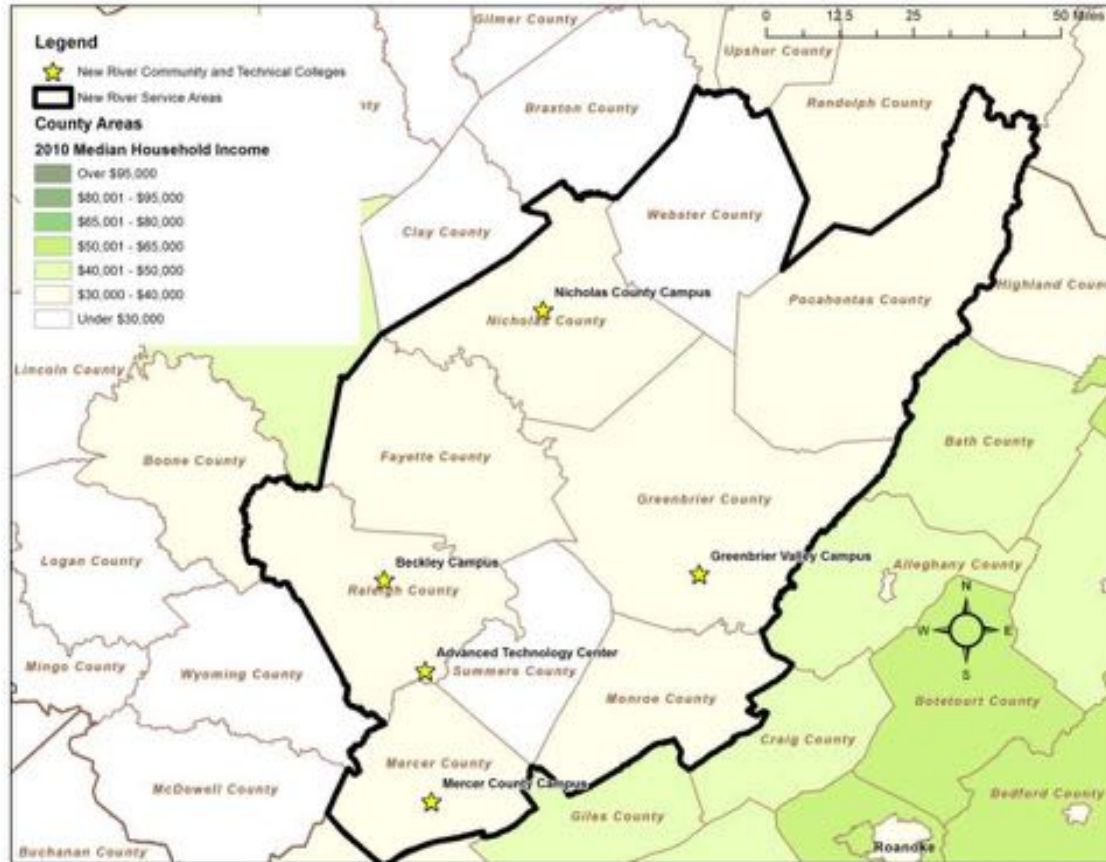
Develop a proactive default management plan beginning at the point of enrollment and continuing through repayment

- Comprehensive campus-wide support
- Align budgetary resources
- Fully explore appeal options, if appropriate

Where to Start



Setting the Stage



Service Area – 5,679 square miles

Population – 297,091 residents

Setting the Stage

Fall 2014 Enrollment – 1,863

- 62% of population are female
- 1% Asian
- 6% African American
- 91% White
- 2% two or more races
- 54% less than 25 years of age



Cost of Attendance

In State

- Per semester hour - \$151
- Tuition and fees per semester - \$1,782

Student Financial Aid Demographics

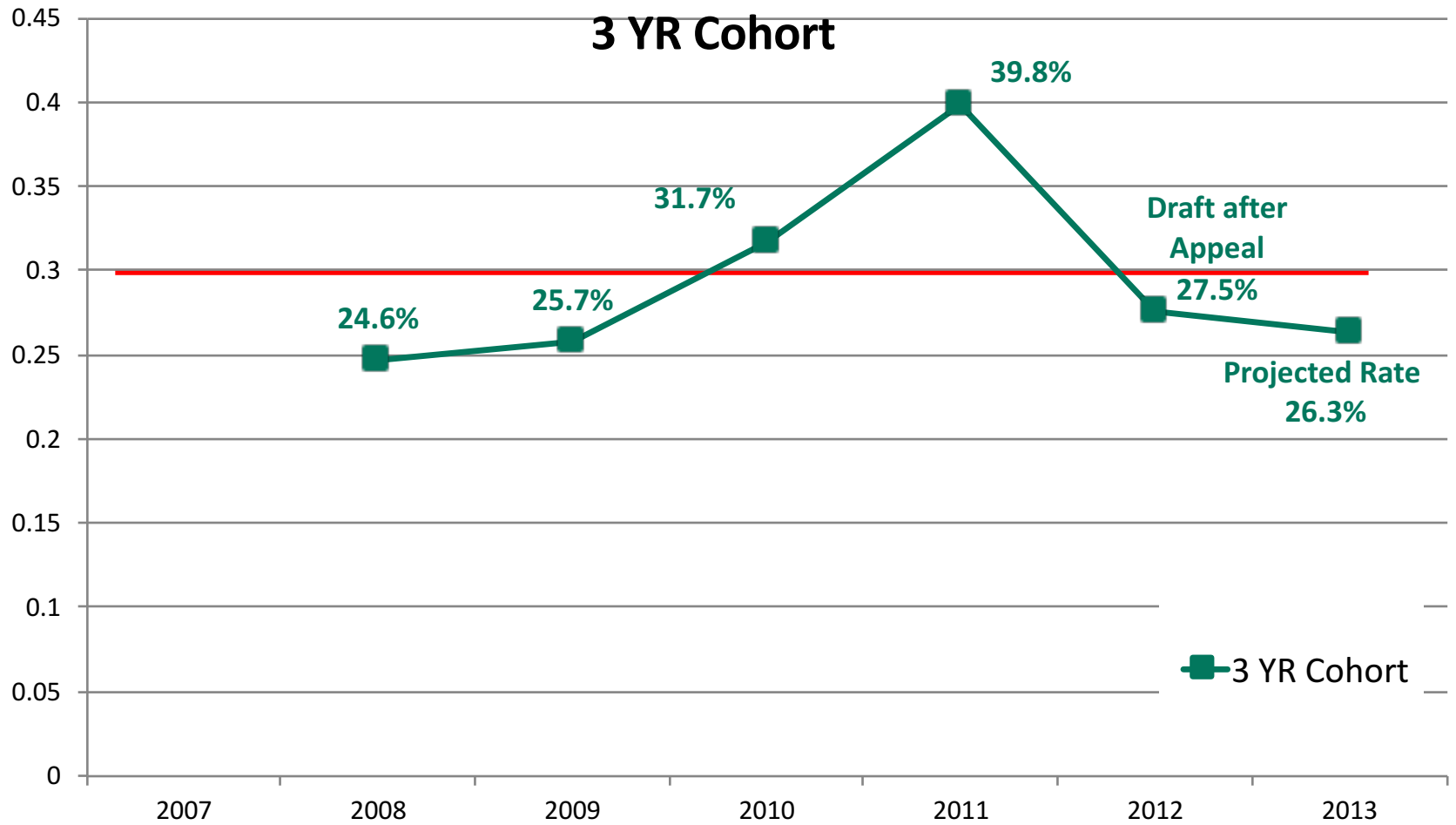
- 91% of FTFT receive grant/scholarship aid
- 27% of FTFT borrow federal student loans

There is no correlation between tuition cost and loan default

Federal Aid Funds

Financial Aid Received Fiscal Year 2013-14

New River Cohort Trends



The New River Approach

Get whole campus involved

- Increasing program completion rates
- Decreasing program completion time
- Helping non-completers find a job
- Implementing institutional policies that promote student success: student must meet with a financial aid counselor prior to withdrawal from a course



The New River Approach

Develop default management plan and devote resources to manage risk

- Default management task force led by President
- School wide representation
- Create plan/work the plan
- Make it an institutional priority

The Comprehensive Approach - Data

- Data-driven decisions
- Looking at who is defaulting and who is repaying
- Not just who is defaulting but why are they defaulting
- Once you know who and why, then you can implement strategies that will make a difference

The Biggest Risk Factor

Students who do not graduate

Approximately **70%** of borrowers who default did not complete their program of study

ACADEMIC LEVEL	BORROWERS	DEFAULTED	DEFAULT %	AT RISK BORROWERS	AT RISK %	AVG ORIG BALANCE	AVG INSTALLMENT
0 – UNKNOWN	4	3	0.6%	0		\$9,614.25	\$115.20
1 – FRESHMAN	1250	311	64.8%	44	67.7%	\$5,677.53	\$69.52
2 – SOPHOMORE	709	116	24.2%	14	21.5%	\$11,702.32	\$126.67
3 – JUNIOR	253	40	8.3%	5	7.7%	\$15,044.13	\$162.97
4 – SENIOR	63	6	1.3%	2	3.1%	\$17,793.52	\$193.94
5 – FIFTH YEAR	32	4	0.8%	0		\$9,621.28	\$122.57
A – FIRST YEAR GRAD	3	0		0		\$6,756.00	\$74.00
B – SECOND YEAR GRAD	6	0		0		\$5,692.67	\$60.40
D – BEYOND THIRD YEAR GRAD	5	0		0		\$12,210.20	\$137.40
	2325	480		65			

New River – What the Data Showed

COHORT	STATUS	STATUS DETAILS			
		BORROWERS	AVG BORROWED	AMOUNT BORROWED	AVG MONTHLY INSTALLMENT
2011	REPAYMENT	289	\$9,947.30	\$2,874,770.00	\$111.96
	PAID IN FULL	21	\$14,201.90	\$298,240.00	\$103.76
	DEFERMENT OR FORBEARANCE	138	\$10,805.38	\$1,491,142.00	\$121.12
	DEFAULT	332	\$10,263.08	\$3,407,344.00	\$113.71
	DDB	1	\$14,742.00	\$14,742.00	\$132.00
			781	\$10,353.70	\$8,086,238.00
2012	REPAYMENT	397	\$7,718.04	\$3,064,061.00	\$90.13
	PAID IN FULL	23	\$8,549.83	\$196,646.00	\$127.91
	DEFERMENT OR FORBEARANCE	202	\$8,545.45	\$1,726,180.00	\$100.77
	DEFAULT	127	\$9,025.34	\$1,146,218.00	\$134.54
	DDB	3	\$4,609.33	\$13,828.00	\$61.33
			752	\$8,174.11	\$6,146,933.00
2013	SCHOOL OR GRACE	8	\$12,794.88	\$102,359.00	\$98.50
	REPAYMENT	473	\$7,831.56	\$3,704,326.00	\$91.25
	PAID IN FULL	9	\$4,267.89	\$38,411.00	\$52.22
	DEFERMENT OR FORBEARANCE	111	\$8,854.41	\$982,840.00	\$119.94
	DDB	2	\$9,121.00	\$18,242.00	\$74.50
			603	\$8,036.78	\$4,846,178.00

This table provides repayment status by cohort. If listed, "DDB" stands for Death, Disability or Bankruptcy.

Borrow Smart Campaign

Campaign Launch - Aug 1, 2014
On Campus Marketing Campaign



Goals:

- Increase awareness of over borrowing
- Help borrowers understand debt obligations
- Explain dangers and impact of default

The Media and Proactive Communication

Be Prepared

- *USA Today* inquiry – IPEDS 2009/10 data
- Publication of CDR rates
- Proactive communication
 - Increasing staff awareness
 - Public awareness – press release

Risk Management & Student Success

- Increase resources for financial aid counseling
 - Institutional control of loan process – don't pre-package
 - Staff training – counseling on repayment options
 - Gather reference data during enrollment
- Outsource or insource outreach initiatives
 - Post enrollment
 - Repayment education and assistance
 - Helps borrowers be successful long term
 - Re-enrollment counseling/collaboration with Retention Office

Borrower Outreach – Post Enrollment

- Phone calls, letters and emails to delinquent borrowers
- Skip tracing to find up-to-date contact info – share with loan servicers as well as Admissions and Business Office
- Build trust and determine factors that are negatively impacting ability to repay
- Determine best solution for borrower
- Counselors act as student advocates with loan servicer(s)

New River Action Plan – Maintaining Eligibility

ACTION	RESULT
Assess Participation Rate Index (PRI) challenge and appeal options	Not valid - participation rate exceeded threshold
Incorrect Data Challenge (IDC) for FY 2012 Draft CDR – in process	Identified significant IDC appeals – split servicing, LDA, DDB for 92 borrowers
Loan Servicing Appeals (LSA) for FY 2010, 2011 and 2012	Began process in Sept. 2015 Outcome pending

Future Regulatory Considerations

- Support revised CDR calculation to consider percentage of students who borrow
- Support loan limit reductions for community colleges
- Monitor conversations regarding “skin in the game” (i.e. Risk Sharing)
- Monitor Repayment Rates published on new College Scorecard

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